Chapeltown & Scott Hall Neighbourhood Improvement Plan



2011-12

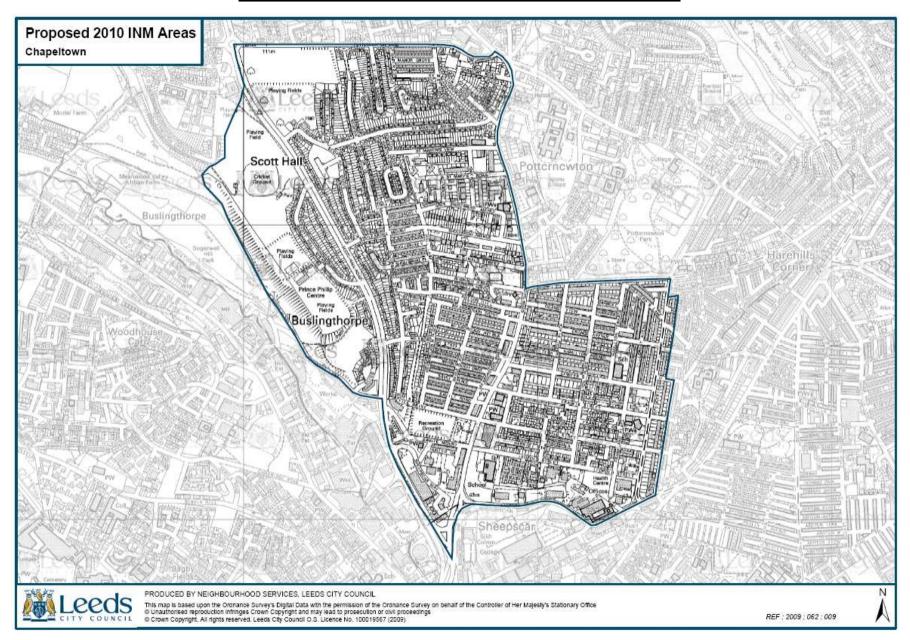
East & North East Area Management Team

Contact: Steve Lake 0113 336 7634 Steve.Lake@leeds,gov.uk

Contents

Map of the Chapeltown and Scott hall Priority Neighbourhood	Page - 3
Summary of Neighbourhood Index Comparisons	Page - 5
Summary of Neighbourhood Index Domains 2010	Page - 7
Summary of Resident Perception Surveys – Key issues highlighted	Page - 9
Additional data for key issues as above identifying details both spatially and thematically.	Page - 9
Summary of priorities for financial year	Page - 10
Action Plan	Page - 11
Appendix 1 – Statistical analysis	Page - 17
Appendix 2 – Neighbourhood management structure diagram	Page - 29

Map of Chapeltown and Scott Hall Priority Neighbourhood



Introduction - Chapeltown and Scott Hall Priority Neighbourhood

The Chapeltown & Scott Hall priority neighbourhood encompasses the old IMPaCT area with the exception of that part which falls within the Harehills priority neighbourhood and expanded to include the Scott Halls and St Martins area.

Demographically, the area is highly diverse ethnically with 38.97% of the population being White British 19.67% Black Caribbean and 11.10% of Pakistani origin. Faith wise there is a similar diversity with 46.62% of the population Christian, 16.62% Muslim and 7.05% Sikh and this is shown by the large number of places of worship within this neighbourhood. The population of this neighbourhood is also considerably younger than would be expected with 19.87% children and 46.08% under the age of 30.

51% of households within this area are in owner occupation, 21% rent from the local authority ad 12% are privately rented. Terraced housing accounts for 36% of the total housing stock and semi detached for a further 32%. Just over 25% of stock is in flat accommodation or bed sits. 59% of the properties are classified as council tax band A and 29% band B.

Team Chapeltown Delivery Groups

Community Leadership Team – This will be made up of representatives of the local community and should include Parent Governors from local schools, Representatives from local recognised TRA's, and the local business community and potentially elected community champions. This meeting would be chaired by a local elected member and the group would meet 4 times per year. The general purpose of this meeting would be to oversee the development of the Neighbourhood Improvement Plan in particular around identifying local priorities that require action, helping to measure the success of interventions and crucially to take a lead in communicating to the wider community what activities are taking place and what improvement are being made in the local area. This should improve public awareness in the partnership and ensure that it becomes responsive to public needs.

<u>Local Management Team</u> – This will be made up of local service providers and chaired by the Neighbourhood Manager. This group will work with the Neighbourhood Improvement Plan and drive forward operational improvements in the priority neighbourhood. Members of this group will be selected from local service providers and it is recommended that members of this group cannot also be members of the Community Leadership Team as this could create a conflict of interests.

<u>Inner NE Area Committee</u> – This will provide a strategic reporting mechanism for the Neighbourhood Management project and will assist in ensuring the buy in of partner agencies and signing off the project and NIP for a twelve month period. The Area Committee will receive 6 monthly progress reports on the status of the project and an annual assessment and comparison of statistics alongside each years NIP.

Breakdown and Assessment of Neighbourhood Index Comparison

Economic Activity

This domain has remained static over the past twelve months although still only ranked 14 in the city. The major sub domain within this is the levels of residents receiving Job Seekers Allowance (JSA) which has deteriorated significantly (from 17.7 in 2009 to 5.17 in 2010 a fall of 12.53). There has been a significant improvement in the levels of Lone Parent Income Support which has seen an increase in score over the last twelve months (48.16 to 57.74 an increase of 9.58)

Low Income

This is the major domain issue within the Chapeltown Priority Neighbourhood and the one which requires the greatest intervention to improve. While it has remained static, this is due to the fact it was already the lowest in the city. The major domains which require attention in this area are households requiring in work benefits and court payment orders which have both deteriorated significantly. The other two sub domains have remained static in this area.

<u>Health</u>

This domain has significantly deteriorated although there has been a new variable added which makes an accurate comparison difficult. There have been some deterioration in both the circulatory disease mortality and cancer mortality domains (falls of 9.17 and 12.01 respectively) and a slightly more significant deterioration in low birth weight (worse by 4.26) however it is the Adult Social Care measure which is new for 2010 which shows the most serious issue and has proved a negative impact upon this domain.

Environment

While this domain overall has got significantly worse by comparison with other neighbourhoods (fallen from 4th to 2nd worst in Leeds) there are encouraging signs within it. There has been a very significant improvement in the fly tipping sub domain (a reduction of 47 offences) and the remainder, although showing some sign of deterioration have remained largely static.

Education

Education has fallen by 8 places within the citywide scoring of the index (from 36th to 28th) however the majority of the sub domains have remained static and are largely seen as average. The major exceptions are the key stage 2 A-C pass rates and (fallen by 14.33 to 25.4) and the key stage 4 which has suffered a fall although not to the same level of statistical significance as KS2 (fallen by 15.52 to 13.66).

Community Safety

This has been a significant improvement within the Chapeltown and Scott Hall area with an increase in the overall ranking of 1 (from 19 in 2009 to 20 in 2010) which is at odds with the citywide reputation of this locality. Within this, the majority of the sub domains have seen a non statistically significant improvement with the exception of crimes against individuals which has improved by 145 less offences and seen an increase in score of 17.42.

Housing

This domain has fallen overall from an average concern into a more serious concern over the last twelve months with a drop in the rankings from 27th to 21st although within this there have been some relative successes. The greatest success being the continued increase in property prices in this area (by £8,513) which although not a statistically significant increase remains a success given the national and citywide property decrease which has continued to have an impact during this time frame. This conversely has had a negative impact as the sub domain with the greatest decrease is the ratio of House price to average income which has decreased significantly from 37.31 to 26.57 (a fall of 10.75). In addition, the housing turnover has suffered a slight decrease as has the number of empty properties although this remains a concern.

Neighbourhood Index 2010 Assessment

Economic Activity

Based on the sub domains above the areas in this requiring the greatest level of interventions are the children in workless households (38.81% compared to a citywide average of 19.15%) and in particular households in receipt of in work benefits (7.41% compared to a city wide average of 3.81%).

Low Income

This remains the crucial domain within Chapeltown and Scott Hall and in particular the domains requiring intervention are JSA rates and Incapacity benefit. The former has a percentage of 11.21 compared to 4.90% as a Leeds average while the latter 10.78% compared to 6.09% across the city.

Health

This domain has suffered a significant decrease as a citywide comparison in particular the sub domain relating to circulatory disease and is a concern as it appears to be significantly higher than the Leeds average (111 compared to 85.36). Low birthweight also needs to be considered given the information we have regarding infant mortality and the fact that the rate per 1000 still appears to be a significant issue (12.8 per thousand in Chapeltown compared to 7.9 across the city)

Environment

This domain has seen a significant improvement in certain aspects but overall by comparison has seen a decrease in ranking. The major domains to be improved here are fly tipping and waste issues.

Education

The priority sub domains within this domain are around educational attainment rather than either persistent absenteeism or NEET both of which are below the Leeds average (the former 6.76% compared to 8% and the latter 5.94% compared to 6.79%). The key indicators relate to Key Stage 2 ad Key Stage 4 educational attainment with both of these significantly falling below the Leeds average (KS 2 44% compared to 71.02% and KS4 24.26% compared to 45.11%).

Community Safety

Overall this has improved within this locality with improvements seen across the board but in particular relating to crimes against the individual.

Housing

This domain has seen a significant fall overall however here are positive indicators here including the rise in average house prices (although still well below the city average). The sub domains of housing turnover are above the Leeds average (15.33% compared to 14.81%) and the number of empty properties is also high (397 or 9.04% of the housing stock compared to a Leeds average of 7.18% of the housing stock).

Breakdown and assessment of Community Perception Survey

The major community issues within the Chapeltown and Harehills areas relate to Car Parking Issues (52% of respondents), Drug use or dealing (39% of respondents) and Rubbish and Litter issues. Of these issues, when the categories of response are considered Drug use appears to be the most serious issue with a very high percentage of people identifying it as a big or very big problem.

An interesting comparision between this and litter and rubbish can be made where well over 75% of the population identify it as either not a very big problem or not a problem at all. This tends to support the information in the LSOA information and the Neighbourhood Index that the environmental aspects within this priority neighbourhood are improving and the majority of the community are satisfied with the works being delivered.

There are some results which appear to contradict some of the other statistics, in particular, Disruptive Children and Teenagers are not seen as an issue at all, however the crime statistics from Neighbourhood Tasking and from city wide studies indicate that it is the younger age groups that tend to be involved in the drug dealing within this locality.

Crime Statistics Breakdown and Assessment

The crime statistics clearly indicate that the two areas of concern for overall offences within this area are the Granges and Hamiltons LSOA (539 offences) and Scott Hall Road / Sholebrokes (376 offences) as Spencer Place, Bankside etc is almost all in the Harehills priority neighbourhood.

The major offences that take place in Chapeltown are Community Disorders (48% of total offences) with Granges/Hamiltons having the worst rate (276) and Scott Hall Road/Sholebrokes second (157). Crime against the individual are second and are likely to be linked to the Community disorders and again the two worst performing areas are Hamiltons / Granges and Scott Hall Road / Sholebrokes.

Indices of Multiple Deprivation Information

This shows a significant improvement during the timescale covered by this study and identifies that, in particular, the domains relating to Living Environment, Education Skills and Training, Crime and Disorder and Income deprivation have shown significant improvements in almost every LSOA. This has caused an improvement in all the LSOA's generally with the exception of the Hamiltons and Granges which has seen a slight decline. This is a priority area in almost all the domains identified as indicated in the worklessness and education tables which examine these LSOA's in more detail.

Identified Priorities

- 1. Reduce the number of people receiving JSA in Chapeltown and Scott Hall
- 2. Reduce the number of people receiving in work benefits
- 3. Continue to improve the infant mortality rate within Chapeltown
- 4. Continue to reduce the issues of fly tipping and waste issues in Chapeltown and Scott Hall
- 5. Continue to support work with young people, in particular relating to Community Safety issues.

Action Plan

Reducing number of people claiming JSA and in work benefits in Chapeltown

Contributing Work stream / Action	Timescale	Lead Organisation	Outcomes and Measures
Improve access to employment and training advice in Chapeltown.			
Develop partnership between CYDC and Jobs & Skills engaging with people out of work and training at the Mandela Centre.	Feb 2011 – ongoing	CYDC / Jobs and Skills	Over 25 people have so far accessed the provision although conversion to the main Job Shop at the Reginald Centre is not where it should be.
Work with above partners to embed this project and create a sustainable project, possibly through utilising the Job Club approach	May 2011	CYDC / Jobs and Skills	The project can continue to be sustainable after removal of the Jobs and Skills staff.
Promote the Job Shop at the Reginald Centre (along with other services) which has proved very successful and popular with clients.	Oct 2011 - ongoing	Jobs and Skills	
Involve the Unity Outreach Worker in promoting the role of the Job Shop in addition to the Tenants into work scheme which Unity are operating again.	April 2011 – ongoing	UNITY	Employment worker and future jobs fund workers in post and developing role.
Develop links between ENEHL and Jobs and Skills to provide a link through sign up and Annual Tenancy Visits to book residents in for sessions at the Reginald Centre Job Shops.	June 2011	LCC AMT / ENEHL / Jobs and Skills	To be developed. Linking to the UNITY position below.
Look to increase the UNITY Employment Team to support ENEHL customers and provide a focus for training in this area by match funding a support post with UNITY HA	Dec 2011	UNITY / ENEHL / LCC AMT	Funding bid submitted and awaiting outcome.
Link in and advertise the Learndirect centre in Chapeltown, ensure awareness raised with local partners around the services on offer and maintain contact and awareness with other services	Dec 2011	LCC AMT	Ongoing but initial links made and will be involved in Reginald Open Day
New provision targeting those furthest from the workplace and coordinating the local and regional services in Chapeltown being brought on line by Job Centre Plus. Have agreed to link in to the Neighbourhood Manager and Partners to ensure coordinated through NIP		Job Centre Plus	Agreed but need to be informed of who the successful contractor is. Awaiting further information.
Hold an open day and careers fair at the Reginald Centre to encourage opportunities for training and employment within the area. To take place 25.01.12 ad will include over 15 agencies including local ones, advertising will be distributed by Probation and will include leaflet drops to all households and promotion through existing networks.	Jan 2012	LCC AMT / Libraries	Date set and agencies booked, will report back on outcome at a future meeting.
Promote new business opportunities in Chapeltown			

Identify the support mechanisms in place both locally and city wide and provide information to "Sharing the success"	Feb 2011	LCC AMT / STS	Complete – information provided
Design booklet advertising the services available and promote locally through shops, community centres and Reginald Centre Cm Serv and Job shop		LCC AMT	Complete – information printed and links made
Identify space in the Reginald Centre for regular new business stat up worker from "Leeds Chamber of Commerce" to run weekly surgeries from Reginald Centre.		LCC AMT	Complete – surgery space available every Tues pm
Run outreach service for new businesses and enterprise each week at the Reginald centre	April 2011 – ongoing	Leeds Chamber of Commerce	Anecdotal measures, successful to date.
Assist where required with the UNITY Enterprise / StS ERDF funding bid for new enterprise worker and centres within Chapeltown. Bid will provide new business incubator units and local expertise in setting up news businesses.	hear on outcome of	UNITY Enterprise / StS	Await outcome of the bid.

Reducing infant mortality

Contributing Work stream / Action	Timescale	Lead Organisation	Outcomes and Measures
Poverty and low income			
Carry out an audit of organisations involved in the delivery of financial Inclusion work and to increase publicity of current provision	Apr 2010	NHS Leeds	Audit report completed
Using financial Inclusion audit, produce a resource of service provision and publicise widely to frontline workers	May 2010	NHS Leeds	Initial article completed
To help publicise and promote the uptake of Healthy Start Vouchers. To carry out a mapping exercise of retailers in Chapeltown that accept HS Vouchers. Increase retailer involvement in scheme. Increase awareness and uptake of scheme among the public.	May 2010 and ongoing	NHS Leeds and Chapeltown Health and Wellbeing Partnership	Initial article complete, promotion work ongoing
Generate training opportunities for frontline staff around financial Inclusion eg Let's Talk Money, illegal money lending.		NHS Leeds / Chapeltown Childrens Centre / FGF	Running two 'Lets Talk Money' sessions
Raise awareness of fuel poverty and warmth initiatives with care and repair and through identifying and marketing materials to private landlords via Care and Repair.	June 2010	ENE AMT / Care and Repair	Completing Mapping exercise, September edition of landlords newsletter to incorperate advert for fuel saving grants. Monitor uptake of these.
Improve streamlined working between LCC Cm Serv and CAB and help give people the financial support and advice they require.	Jan 2011	CAB / LCC OSC	Meeting to discuss taken place and joint working / role shadowing to take place between agencies. Surgeries to take place at Reginald Centre as required and

			improve links between the two agencies.
			,
Infant mortality			
Support Delivery of the MEPC programme of work	Commenced Apr 2010	NHS Leeds	Packs bought and distributed to key partners. <u>Complete</u>
Obesity to ensure that all work around nutrition and mother health is linked with IM workstreams.	May 2010	NHS Leeds / Feel Good Factor / Chapeltown CC	Midwives from Chapeltown CC to set up 4 wekk healthy living programme, FGF to deliver healthy eating talk
Link the MEPC work to ESOL to engage people where language is a barrier	May 2010	NHS Leeds / Chapeltown CC / Leeds City College	
Promotion of healthy start vouchers as outlined in section above. In addition packs have been developed for including localised information about where to use these vouchers and have been distributed to GP surgeries, Health centres, Childrens Centres, Health and wellbeing networks and local organisations	Jul 2010	NHS Leeds	Will evaluate success by Feb 2011 to assess success of promotion
Chapeltown CC now going to become a vitamin outlet for the Healthy Start Vouchers.	Sept 2010	Chapeltown CC	Monitor uptake through Infant Mortality group
A young person housing referral leaflet has been developed for frontline staff and specialised housing training is being developed for frontline staff around overcrowding and impacts upon infant mortality.	Aug 2010	NHS Leeds	X training sessions taken place with staff.
Development of a small information pack to be handed out to pharmacies locally and handed out upon sale of a pregnancy test. The pack will provide and advice and encourage women to attend early check ups.	Mar 2012	NHS Leeds	Project commencing and will monitor through Infant Mortality group
Refugee and Aslyum seeker mentoring project, in its early stages but the project aims to train community representatives to contact and support Asylum seeker and Refugee's who are pregnant and aim to ensure they receive the maximum amount of support possible.	Feb 2012	Refugee Council	Project commencing and will monitor through Infant Mortality group
Co-sleeping promotion to be rolled out in December 2011 using social marketing techniques to try and reduce the numbers of babies sleeping with parents.	Dec 2011	NHS Leeds	Project commencing and will monitor through Infant Mortality group
Leeds based taxi firm are now offering free service for women in labour from Asylum seeker or Refugees free taxi to the hospital. Will be advertised across all networks and through contacts.	Dec 2011	Refugee Council	Project initiated and ongoing through Infant Mortality Group
Promote healthy, active lifestyles and health diet in Chapeltown			
Implement the Change For Life project in Chapeltown	Apr 2010 and ongoing	NHS Leeds and all partners	Promotional material developed and rolled out through all local partners
Develop Allotment space at Leopold Street and Newton Lodge Grove to teach people about healthy food and health lifestyles.	Apr 2010 expected completion Oct 2010	ENEHL (Newton Lodge Grove)and Feel Good Factor	2 improvements started, 1 completed to date and 1 ongoing.

		Community garden (Leopold Street)	
Junior YIP Healthy Cooking project providing healthy cooking information to young people in Chapeltown	May – July 2010	NACRO	Project completed 30+ no young people engaged
Promote the NHS Health Check for those aged 40-74	Ongoing	NHS Leeds / Feel Good Factor	Increase in take up of services
Big Squeeze event held in Sept 2011 for front line staff providing them with skills and confidence to support local communities in tackling the economic recession.		NHS Leeds	Complete – project was very popular and over subscribed. Difficult to monitor any outcomes from this type of work.
Shepards Lane Childrens Centre is re-launching smoke free homes in January 2012 with other CC's to follow in the new year.	January 2012	Childrens Services	Project initiated and ongoing through Infant Mortality Group

Reduce fly tipping and waste issues in Chapletown and Scott Hall (and Misc Environmental Improvements)

Contributing Work stream / Action	Timescale	Lead Organisation	Outcomes and Measures
Reduce Waste Issues in Chapeltown.			
Monitor hot spots and coordinate activities through the Ward tasking meetings	Ongoing	ENE AMT	Improvements in environment
Improve community awareness of waste removal services	Ongoing	ENE AMT / Streetscene and partners	Increased uptake of LA services
Complete clean up and community information exercises to target identified areas of concern.	Ongoing	Streetscene as part of operation Champions	Visible improvements in the environment following operations.
Monitor condition of streets in priority areas and ensure regular contact with LCC	Ongoing	Streetscene / EAT	Improvements in Streetscene through Neighbourhood Index
Improvements to buildings and green spaces within Chapeltown			
Improvement works to the Leopold Street Green Space	Planning ongoing expected completion by end of Oct 2010	CHESS / Groundworks	Improvements to green space – measure through CLT – On hold due to links to asset management of adjacent council site.
Improvements to the play ground to the rear of the JSC Building	Consultation complete, completion by Jul 2011	Parks and Countryside	1 x improvement to green space and improved play area. Consultation completed, phase one to commence autumn 2010. Complete
Create long term improvement to green space to rear of Hindu Temple Site, Chapel Road area	January 2011 – ongoing	LCC AMT / Highways / LCC Planning Compliance / LCC EAT	Initial improvements undertaken, reduction in fly tipping on site and improvements in ASB in locality. Works ongoing to pursue land owners.

Create a long term plan for traffic issues on Chapel Road, unadopted highway	Mar 2011 – ongoing	LCC AMT / LCC Highways	Research and work being undertaken to identify options to reduce need to serve notice to owners of the land.
Improvements to Chapeltown Road			
Work with planning enforcement to take action against owners of buildings and land around Chapeltown. A number of notices are being served in Sept / Oct 2010 in particular against the owners of the Mobil and Jyoti sites which have been identified and prioritised as issues.	Commenced Apr 2010 now ongoing	LCC Planning / LCC Regeneration	Jyoti has been served with a Completion Notice and intends to continue with extension works, Mobile has been served with a section 215 notice and will be prosecuted unless works completed to an acceptable standard. Old Gurdwara and Hindu temple sites to be targeted through Planning Enforcement to further improve the aesthetics of this area of Chapeltown Road. Ongoing but progress being made in all cases.
Empty Shop fund project Shop frontages to be painted and improved in line with shop keepers consultation along Chapeltown Road	Groundwork	Groundwork Leeds / LCC Regeneration / ENE AMT	Improvements to 2 shop frontages to date, a further 8 to be completed by July 2011. Complete
Complete the partnership Banners project promoting Chapeltown Road alongside local community groups and services	January 2011 – 2 years	Groundwork / CYDC	£10K Funding bid applied to lottery and for and approved, designs completed and planning complete. To erect on site summer 2011. Complete
Complete a community ceramic piece on wall fronting Chapeltown Road.	May 2011 start	Groundwork	£10K funding bid approved and now seeking contractor and to provide brief to LCC AMT and ward members. Partially complete, community consultation and tiles produced, structural issue with the wall needs some alterations to the scheme.
Turning the corner to design and complete a community mural piece on the shutters of the Barnardos building	Oct 2010 – July 2011	Groundwork	Consultation complete, designs completed and now painting work to start.
Monitoring of street condition and WYPS to complete improvements and sweeps as identified and required.	ongoing	ENE AMT / Streetscene / WYPS	Improved aesthetic on Chapeltown road.
Private Landlords			
Identify any private landlords who are consistently breaching Environmental legislation and target for EAT activity.	Mar 2011	LCC EAT / ENE AMT	Partial, identified an initial land lord and trialling approach to be taken. Complete, landlord in question prosecuted through

	LCC EAT.

<u>Community Safety Issues – Disorders and Youth Issues</u>

Contributing Work stream / Action	Timescale	Lead Organisation	Outcomes and Measures
Community disorders and Anti Social Behaviour			
Develop ASB matrix meeting to target and measure partnership activities against identified nominals	August 2010	LCC AMT / WYP	Complete operating effectively
Develop ASB meeting further to incorporate a "Challenge and Support" element by developing links with schools, Childrens Centres and Social Services	April 2011 – ongoing	LCC AMT / WYP	Ongoing, have engaged with Safer Schools officers, Childrens Centres and some elements of social services. Will strengthen further as team develops. Measure through successful interventions and partners feedback. Partially complete but development continues on going
Target ASB hotspots as identified through Tasking intelligence and community feedback through Neighbourhood Tasking	Onging	LCC AMT / WYP	Ongoing
Target hot spots and seasonal issues with operation Champion partnership operations to increase confidence and reduce disorders	Ongoing	LCC / AMT	Operate a minimum of 5 operations per annum in the Chapeltown area, 4 completed to date.
Develop and involve partners in developing activities to solve individual problems and incidents	Ongoing	LCC AMT and Tasking Partners	Monitor through tasking and Challenge and Support Meetings
Projects put in place around engagement with Young People over the Bonfire Night Period, engagement event attracted over 230 young people and greatly reduced issues during this period.	Nov 2011	LCC AMT / CYDC / WYP / Childrens Services / Safer Leeds	Over 230 young people engaged and greatly reduced issues, very successful.
Link now to local VCS organisation to provide an additional engagement and support were statutory services find real engagement difficult. Monitored through WYP and Challenge and Support groups	Nov 2011	WYP	Commenced, will monitor through Challenge and Support and Gang Prevention.
Community Confidence - Improvements Run operation Confidence in Chapeltown to inform residents of	Quarterly – ongoing	WYP	2 completed to date this financial year.
activities being undertaken in the area	Quarterly – origoning	VVII	Target of 4.
Attend and provide feedback on operations and provide opportunity for involvement from community through Partnership Community Engagement meetings and TRA meetings	Ongoing	WYP / Housing Providers / LCC AMT	Regular
Respond to requests for intervention from community members and build and develop partnership feedbacks to issues	Ongoing	All Tasking Partners	Monitor through case involvement

Youth Issues			
Develop project to increase confidence of young people through involvement in Conflict Resolution Training	Dec 2010	LCC AMT	Complete – project developed
Seek £20K funding for project to train and pay local people to deliver sessions to young people in Chapeltown	March 2011	LCC AMT	Complete – funding identified
Apply for funding for the above Conflict Resolution project to the Home Office Guns and Knife Crime	April 2011	LCC AMT / CYDC	Project developed as above involving all local providers led by CYDC as managing agent. Will deliver annually to 500 young people in the Chapeltown area and project will last 2 years minimum. Project commenced and was effective, notably in the run up to Bonfire Night.
Develop an engagement project plan to utilise local groups to engage with hard to reach young people and serve as positive role models in the community	May 2011	LCC AMT / Strategic Gang Reduction Group	Complete – project plan developed
Identify and apply for funding for above project	May 2011	LCC AMT / Strategic Gang Reduction Group	Complete - Lottery funding identified and outline proposal submitted. <u>Unsuccessfulness in this funding application</u> , to re-convene through gang Prevention Group and decide whether a third attempt is worth considering.